

The University of Virginia's College at Wise Board Retreat
Thursday, December 8, 2005

The University of Virginia's College at Wise Board met on Thursday, December 8, 2005, at 8:30 a.m. at the Meadowview Conference Resort and Convention Center in Kingsport, Tennessee. Members present were Betty Cauthen, Bill Crutchfield, Wayne Edwards, Ron Flanary, Marcia Gilliam, Jim Gott, Don Green, Jack Kennedy, Scott McDaniel, Mickey McGlothlin, Don Pippin, Ford Quillen, Posey Rigg, Ruby Rogers, Joe Frank Smiddy, Bill Sturgill, and Mike Thomas. Members absent were Kenneth Asbury, Paul Buchanan, Ronnie Montgomery, and Henry Winkler. Also present were David Neuman (University of Virginia Architect), David Prior, Gil Blackburn, Sim Ewing, Gary Juhan, Jim Knight, Rusty Necessary, Marcia Quesenberry, Brian Ward, Alex Edwards, and Jane Dean.

Chairman Jim Gott presided over the meeting. Minutes were recorded by Rue Gembach. A motion was made by Don Pippin and seconded by Marcia Gilliam to approve the agenda as presented. A motion was made by Ruby Rogers and seconded by Mike Thomas to approve the minutes of the September 9, 2005 meeting of the Board as presented. Both motions received unanimous approval.

Remarks by Chairman: Mr. Gott announced that the College suffered a great loss with the death of Joseph M. Scolnick on December 6. The Board observed a moment of silence.

Mr. Gott recently attended a luncheon meeting for rectors and board chairs hosted by Governor Mark Warner. Governor Warner encouraged greater emphasis on minority recruitment, establishment of an educational fund to steer high school pre-teens toward college, and private-public scholarship and partnerships.

Remarks by Chancellor: Chancellor Prior informed the Board of his meeting with representatives of Northrop Grumman, the company awarded the data backup center contract for the Commonwealth that will be located in Russell County, regarding a public/private partnership.

Memorial Resolution: The attached memorial resolution honoring Joseph M. Scolnick, Jr. was read by Wayne Edwards, retired faculty and president of the Alumni Association. A motion was made by Wayne Edwards and seconded by Jack Kennedy to approve the resolution as presented. The motion received unanimous approval.

Executive Committee Vacancy: A motion was made by Marcia Gilliam and seconded by Ruby Rogers to approve the recommendation that Ron Flanary serve as a

member of the Executive Committee of the Board. The motion received unanimous approval.

Freedom of Information Act: Bill Sturgill, immediate past chair of the Board, presented a brief overview of the Freedom of Information Act and how it applies to the College's Board. He noted that the Board is a public body and that all meetings of the Board are open to the public except those that meet the legal requirements for a closed session.

Rental Rates for Student Housing: Sim Ewing, Vice Chancellor for Finance and Government Relations, reported that to maintain and effectively operate the College's residence halls, revenue must reflect the cost of operation. The Commonwealth of Virginia does not provide operational funding for residence halls. To continue providing housing opportunities that meet the needs and expectations of the student body, this proposal includes the funding stream for the next residence hall. The financial model allowing for the construction of Culbertson Hall calls for a base annual increase of 6 percent. To meet the need for an additional residence hall, a 7 percent increase was proposed.

A motion was made by Bill Crutchfield and seconded by Marcia Gilliam to approve the proposed rental rates for student housing as requested in the attached resolution. The motion received unanimous approval.

Future Growth: A presentation was made by Rusty Necessary, Vice Chancellor for Enrollment Management, Gary Juhan, Vice Chancellor for Administration, and Sim Ewing, on the future growth of the College and its impact.

Following a discussion about SAT scores and the possible establishment of a comprehensive program to help students elevate their SAT scores while in high school, it was agreed that the Chancellor would form a study group and report back to the Board at its next meeting.

The presenters reaffirmed the College leadership's commitment to growth while sustaining and improving the quality of the student body and the delivery of all programs and services. Knowing that growth will be important for the College to continue to benefit from increased state support, the Board members and presenters agreed that critical future discussions will center on how the College will choose to grow.

Campus Master Planning: In October 2004, the Office of the Architect of the University initiated a master planning study at the College using the same process that is used at the University. This plan, as outlined by David Neuman, Architect for the University, provides for growth in student housing and dining facilities to accommodate at least 1,000 residential students on campus; academic space to handle student growth and new programs; and additional recreational space.

The proposed plan defines spaces on the campus to create a more collegiate atmosphere, while at the same time, protecting the campus environment. The proposed Master Plan also provides for avenues of growth in the future beyond the ten-year framework of this specific plan.

A motion was made by Bill Crutchfield and seconded by Marcia Gilliam to approve the attached resolution regarding the proposed master plan. The motion received unanimous approval.

Campus Entrance: This project is being coordinated with the renovation of Crockett Hall. It will provide a formal entrance to the campus, as well as remove existing problems and insure that sufficient storm water retention is available for growth in compliance with state and federal regulations.

A motion was made by Ron Flanary and seconded by Marcia Gilliam to approve the attached resolution regarding the proposed entrance as part of the campus Master Plan. The motion received unanimous approval.

Software Engineering Major: Chancellor Prior reported that software engineering is the next step in the College's efforts to expand the curriculum, as recommended by the Commission on Science and Engineering. In the fall term of 2005, a new Management Information Systems major was introduced and the former Computer Information Systems major was re-designated to Computer Science. With private donations and an Appalachian Regional Commission grant, a 64-node Beowulf cluster instructional laboratory has been completed. The Software Engineering major will complement and extend these recent initiatives. A brief history of the Software Engineering program is attached.

Mr. Prior also presented an implementation plan for the Software Engineering major. The Software Engineering major has received all the appropriate on campus approvals. If approved by the College Board, the proposed major will be considered by the Board of Visitors Educational Policy Committee in January and the Board of Visitors in February 2006.

Following a brief discussion and revision of the proposed resolution seeking approval of the Software Engineering major, a motion was made by Mickey McGlothlin and seconded by Jack Kennedy to approve the attached resolution. The motion received unanimous approval.

Campus Wireless Internet: Ron Flanary chaired a working group appointed by Mr. Gott at the September 9 Board meeting charged with studying the feasibility of a campus wide wireless network. Mr. Flanary reported that the committee met on November 2, 2005, and discussed a wide range of topics, including the following: the relationship of wireless communication to the College's mission; the possibility of deploying wireless without disruption on the campus; security issues related to wireless communication; the expense of installing and maintaining a wireless system; the

possibility that an expensive wireless system would become quickly obsolete; the viability of a public-private partnership between the College and the town of Wise to share wireless services. The Committee concluded that there had been inadequate discourse involving all segments of the College on the merits of a wireless campus or the manner in which it was to be deployed.

Gil Blackburn, Provost and Senior Vice Chancellor, introduced Brian Ward, Director of Information Technology, who briefed the Board on the continued campus dialogue regarding a wireless network. Mr. Ward noted that there had been two faculty focus sessions, a meeting with the Staff Council, and with the SGA. Some faculty indicated they would like wireless, but believe there are other priorities higher on the list. They do want us to try wireless in some areas. Students said they would like wireless in places where they congregate between classes such as the student center, library, and science atrium. Mr. Ward reported that his strategic plan includes offering wireless in those areas mentioned, as well as a couple of classrooms in the science center. Installation will begin over break.

Chancellor Prior said that College personnel will develop a method to assess the use of the wireless network and provide a progress report. At the appropriate time, the Board committee will be consulted regarding the next step.

Geographical Information Systems: Gil Blackburn, Provost and Senior Vice Chancellor, chaired the working group appointed at the September 9 Board meeting charged with studying the feasibility of a GIS Major. The Committee recommends the following:

Phase One: (Spring and Summer of 2006)

1. Secure the services of faculty members properly trained in the uses of GIS software by the following strategies: (a) employing individuals through the normal faculty search process who are experienced in the applications of GIS software in their individual disciplines, (b) paying for the training of present faculty members who have a need or desire to learn the uses of GIS software, (c) employing adjunct faculty members to teach courses for which GIS software is a valuable resource.
2. Purchase appropriate GIS software and/or software licenses for the use of faculty members in those disciplines where such resources are useful. (Since GIS technologies are applicable across a wide range of disciplines, it will be necessary to specify where these resources will be used before accurate costs can be determined.)
3. Begin immediately to incorporate GIS technologies in coursework where trained faculty and appropriate resources are available.

Phase Two: (Spring 2006 through Spring 2007)

1. Continue to study the feasibility of establishing a GIS Center on the UVa-Wise campus, the target date being the fall of 2006. The Center would do the following: (a) train faculty and staff in the use of GIS software, (b) contract to offer GIS training to employees of public and private agencies, and (c) provide technical assistance on campus to those using GIS technologies. A GIS Center on campus would require the employment of a trained specialist, preferably with a master's degree, and a facility to house the Center.
2. Review the processes that are involved in the development and approval of an academic minor (e.g. SACS requirements, faculty and resources).

Software licenses are available at reasonable costs; therefore, Phase One may begin without delay. Phase Two will require longer because of the costs and facilities involved and because academic program development is a faculty prerogative (SACS *Principles of Accreditation* (3.4.1; 3.4.12; 3.7.1d)).

Following a brief discussion and revision of the proposed resolution seeking approval of the Geographical Information Systems, a motion was made by Mickey McGlothlin and seconded by Jack Kennedy to approve the attached resolution. The motion received unanimous approval.

Nursing: Gil Blackburn reported that enrollment in the Nursing Program has declined. After careful review of the difficulties the program had been experiencing, Mr. Blackburn developed a multi-stage plan for strengthening the program and aspects of this plan are underway: (1) Dr. Debra Carter has been named Chair and will assume leadership of the Nursing Program in January of 2006, (2) Meetings have been held with nursing faculty and with nursing students to assure them that the College supports an academically rigorous and comprehensive nursing program and that the most stringent standards of professionalism and scholarship will be enforced, (3) Plans are underway to revitalize the program in Abingdon, (4) The College will increase staff support for the nursing department, and (5) The College will seek active input from the Nursing Advisory Council to assist us in further strengthening the program. A detailed report on the Nursing Program is attached.

Development: Jim Knight, Vice Chancellor for Development and College Relations, reported that the Development Office has devoted considerable time this fall to assisting Chancellor Prior in meeting a number of area citizens and community leaders. This process will continue and follow-up visits will be planned. His meetings have included political leaders, school superintendents, board members, town and city officials, alumni, donors, and friends.

The Campaign Cabinet has held two meetings and has planned its third meeting, to be held jointly with the Foundation Board, for January 18. Chris Brightman, CEO of UVIMCO, will be the featured speaker and former Chancellor Ernie Ern will lead a discussion on the importance of college endowments. The Cabinet will meet in May to

establish the campaign goal. Mr. Knight complimented Marcia Gilliam and Hunter Smith for the excellent work they are doing as co-chairs of the Campaign Cabinet.

Mr. Knight reported that the total giving since July 1 is \$8.9m. He also announced that the inaugural ceremony for Chancellor Prior is scheduled for April 11, 2006.

Following brief closing remarks by Chancellor Prior and Chairman Gott, the meeting adjourned.

Respectfully submitted,

Don R. Pippin
Secretary

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Attachments

MEMORIAL RESOLUTION

Joseph M. Scolnick, Jr.

WHEREAS, Professor Joseph M. Scolnick, Jr. served The University of Virginia's College at Wise faithfully for over 30 years; and

WHEREAS, Professor Scolnick cared deeply for his students and his field of Political Science; and

WHEREAS, Professor Scolnick gave generously of himself, his time, resources, and concern to the entire College staff, faculty, facilities, and mission; and

WHEREAS, his untimely passing has been a great loss to the College, the University of Virginia, and the Commonwealth; and

WHEREAS, hundreds of current students and thousands of former students, along with staff, faculty, and members of the community will greatly miss Professor Scolnick's knowledge, wit, insight, dedication, and caring.

THEREFORE BE IT RESOLVED that the Board of The University of Virginia's College at Wise approves this resolution and expresses its deep appreciation and gratitude for the life and service of Joseph M. Scolnick, Jr. adopted this 8th day of December 2005.

History of Software Engineering

Background

The University of Virginia's College at Wise's Commission on Science & Engineering, comprised of 28 leaders from the public and private sectors, was formed in December 2002. The Commission embraced its mission of assessing the feasibility of adding new academic majors at UVa-Wise in science and engineering disciplines. The Commission's work included:

- benchmarking and visits to undergraduate engineering programs (U.Va., Virginia Tech, and Rose Hulman Institute of Technology);
- gathering expert opinion (consultants from Rose-Hulman Institute of Technology, rated the number one in undergraduate /master's level engineering for the last seven years by *U.S. News & World Report*);
- seeking input from industry and business leaders on human resource needs; and
- examining incoming students' preparation in K-12 mathematics and science in the Southwest Virginia region.

An internal faculty committee assisted the Commission in its efforts. The Commission, faculty committee, and external consultants recommended to Chancellor Steve Kaplan the following priorities:

Recommended Curricula	Outcome
Computer Science Major	Approved & Offered Fall 2005
Management Information Systems Major	Approved & Offered Fall 2005
Software Engineering Major	In the approval process; expected to be offered by Fall 2006
Geographic Information Science Minor	Phase-in of faculty training and course offerings begins Spring 2006.

SUPPORTIVE STEPS

Over \$200,000 from private donors and \$53,000 from the Appalachian Regional Commission supported the feasibility study and the development of an advanced computing laboratory, a 64-node Beowulf cluster with robotics, a teaching station, test equipment, and software.

The Wise County Board of Supervisors granted \$100,000 to support an innovative Math/Science initiative for high school juniors and seniors and \$50,000 for new physics equipment.

The College submitted a budget decision package to Governor Warner in fall 2004. When funds were not included in the Governor's budget, the local legislative delegation requested a budget amendment. Though funding was not included in the 2005 Session, language for

software engineering was added during the budget conference process and approved by the General Assembly in March 2005. In fall 2005, the College resubmitted the decision package to the Governor's office.

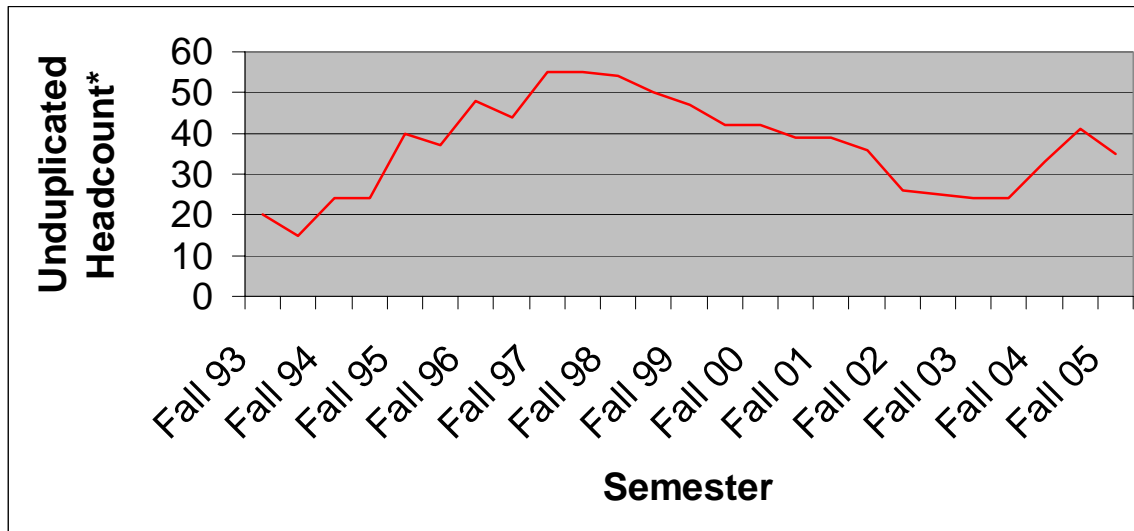
The Wise County Chamber of Commerce, the County of Wise, Congressman Rick Boucher, the Napoleon Hill Foundation, legislators, and others sent letters of support to Governor Mark Warner. Former Chancellors Kaplan and Ern briefed U.S. Senators Allen and Warner, U.S. Congressman Boucher, the Virginia Secretary of Education, the Southwest Virginia General Assembly delegation, the Virginia Tobacco Commission, and regional economic developers on the proposed initiatives

Software engineering is included in the College's Six-Year Restructuring Plan, which was submitted to the State Council of Higher Education in Virginia in October 2005.

**Report on Nursing Program:
The University of Virginia's College at Wise
(December 2005)**

The Provost has a special interest in nursing education because of his past experience at Gardner-Webb University, where he oversaw a comprehensive nursing program of approximately 300 students that included degree offerings at the associate, baccalaureate, and master's levels. For twelve years, he worked closely with nursing educators in all facets of their programs' development, including program design and approval, accreditation, funding, faculty recruitment, and administration.

Nursing education began at UVa-Wise in 1993. Under the leadership of Dr. Betty Johnson, the program quickly established a reputation in the region as an institution, which graduated nurses with solid training and professional competence. However, after an impressive surge in enrollment, the program plateaued rather quickly in the middle '90's, and graduation numbers have gradually declined during the past decade. The tables below illustrate this trend:



*Denotes unduplicated students enrolled in at least one nursing course.

	Fa 93	Fa 94	Fa 95	Fa 96	Fa 97	Fa 98	Fa 99	Fa 00	Fa 01	Fa 02	Fa 03	Fa 04
Unduplicated HC¹	20	24	40	48	55	54	47	42	39	26	24	33
Annual Degrees²		7	7	9	14	14	12	17	11	6	12	5
Deg as a % of HC		29.2%	17.5%	18.8%	25.5%	25.9%	25.5%	40.5%	28.2%	23.1%	50.0%	15.2%

¹Denotes unduplicated students enrolled in at least one nursing course.

IR, October 2005

²Denotes December, May, and August graduates.

The tables above include enrollment figures for the two-year completer program that began in 1993 and the traditional four-year program that began in the fall of 2003. Thus the headcount for fall 2003 and fall 2004 includes both programs. In the fall of 2005 we enrolled twelve students in the two-year completer program and 25 in the traditional program for an unduplicated headcount of 37.

Three years ago, a vigorous effort was undertaken to reestablish stability in the nursing program. A new chair and several new faculty members were employed, and new curricular initiatives were undertaken. These efforts have produced mixed results. On the positive side of the ledger, program development was impressive: (1) In 2003-2004, a new four-year traditional nursing curriculum leading to a baccalaureate degree and licensure as a registered nurse was approved by the State Council for Higher Education in Virginia (SCHEV), the Virginia Board of Nursing (VBON), and the Commission on Collegiate Nursing Education (CCNE); that four-year program is now in place and enrollment is near the maximum number permitted by VBON (25 juniors and seniors and 15-22 sophomores who will apply for the 20 slots available for the fall term in 2006), (2) impressive financial support was sought and found to undergird the nursing program, (3) successful efforts made to enlist regional hospitals and medical facilities have provided clinical experiences for UVa-Wise nursing students, (4) a leadership minor has been approved to give baccalaureate nurses a solid background for assuming leadership roles in hospitals and other health care facilities, and (5) as a response to the SCHEV Six-Year Restructuring Plan, the College has begun to explore the possibilities of a master's level Nurse Practitioner Program to be offered in collaboration with UVa.

The new proposals initiated three years ago, though strong in the areas of program design and curriculum development, have failed to produce the growth anticipated. The Provost has carefully reviewed the difficulties we have been experiencing and has developed a multi-stage plan for strengthening the program. Several are already underway: (1) Dr. Debra Carter has been named Chair and will assume leadership of the Nursing Program in January of 2006, (2) Meetings have been held with nursing faculty and with nursing students to assure them that the College supports an academically rigorous and comprehensive nursing program and that the most stringent standards of professionalism and scholarship will be enforced, (3) Plans are underway to revitalize the program in Abingdon, (4) The College will increase staff

support for the a full-time nursing department, and (5) The College will seek active input from the Nursing Advisory Council to assist us in further strengthening the program.

Perhaps the greatest potential for advancement in nursing exists at the Center in Abingdon. Scott Bevins, the Director of External Programs, has already launched initiatives to bolster enrollment, including the following: (1) a regular presence in Abingdon, (2) vigorous efforts to enlist the support of regional health care leaders, (3) visits to local hospitals and community colleges to recruit students, (4) increased use of recruiting materials, advertising, and financial aid resources to attract students, (5) the reform of class schedules to better accommodate the work schedules of employed nurses, and (6) discussion of incentives to strengthen the ties between faculty members at the campus in Wise and those involved in our programs in Abingdon.

Prepared by:
Gilmer W. Blackburn, Provost and Senior Vice Chancellor
The University of Virginia's College at Wise
December 8, 2005

Resolutions Approved by the Board on December 8, 2005

APPROVAL OF RENTAL RATES FOR STUDENT HOUSING

WHEREAS, the College provides affordable housing to students desiring to reside on campus; and

WHEREAS, the cost of operating the housing program continues to increase due to inflation and the offering of additional services,

THEREFORE BE IT RESOLVED, that the rental rates for student housing be increased by 7 percent effective July 1, 2006

	<u>2005/06</u>	<u>2006/07</u>
McCraray	\$3,019*	\$3,230*
Asbury, Thompson, Townhouses, Henson, Martha Randolph, Culbertson and Theme Housing	\$3,488*	\$3,732*

*Per academic year

APPROVAL OF THE PROPOSED MASTER PLAN

WHEREAS, the College has sustained growth over the past ten years in enrollment and physical facilities; and

WHEREAS, the College has plans for additional enrollment and programmatic growth, which require additional physical improvements to the campus;

THEREFORE, BE IT RESOLVED, that The University of Virginia's College at Wise Board recommends approval of the proposed Master Plan adopted this 8th day of December 2005.

APPROVAL OF THE PROPOSED CAMPUS ENTRANCE

WHEREAS, the College is working to enhance its visual and operational entrance; and

WHEREAS, in order to continue growth, storm water drainage must be within the prescribed guidelines of the federal and state government;

THEREFORE, BE IT RESOLVED, that The University of Virginia's College at Wise Board approves the proposed design of the submitted plan adopted this 8th day of December 2005.

APPROVAL OF SOFTWARE ENGINEERING MAJOR

WHEREAS, the faculty and administration of The University of Virginia's College at Wise have proposed and approved the inclusion of a Software Engineering major in the curriculum; and

WHEREAS, the Software Engineering major will attract students from Southwest Virginia throughout the Commonwealth of Virginia, and the nation; and

WHEREAS, the Software Engineering major will produce graduates in a high-demand field needed by business in Southwest Virginia; and

WHEREAS, the Software Engineering major will assist Southwestern Virginia region in attracting new businesses and industries;

THEREFORE, BE IT RESOLVED, that the Software Engineering major as presented be approved for addition to the College's curriculum adopted this 8th day of December 2005.

APPROVAL OF THE GEOGRAPHICAL INFORMATION SYSTEMS

WHEREAS, the Board has directed the College to study the implementation and development of GIS at UVa-Wise; and

WHEREAS, the special study committee has recommended a phased two-step approach to this directive;

THEREFORE BE IT RESOLVED that the College's Board approves Phase I of the attached two-phase action plan and authorizes the Committee to continue to study this proposal and to report back at the Board's next meeting adopted this 8th day of December 2005.